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Office Memorandum • UNITED STATES GOVERNMENT

TO : Acting Director of Training

FROM : Acting Chief, Language and Area School

SUBJECT: LAS Program on Overseas Effectiveness

DATE: 1 September 1959

1. Pursuant to DTR's directive of last week and in view of the fact that as of the close of business yesterday there were no registrants, the September offering of the Introduction to Overseas Effectiveness scheduled for 14 September has been cancelled.

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2. Almost two years of research, study and planning have gone into the preparation of a program which [REDACTED] had not only requested but given full support to. We firmly believe that the program offered is as good if not better than anything else being offered in this field. We also believe that it should be a must for all Agency personnel working overseas. The extent to which State, ICA, USIA and many business, academic and philanthropic organizations are working on programs of this sort is indicative of the awareness throughout the country of the necessity for serious training in preparation for overseas service. Clearly, our own people need the best of such training and we believe OTR and LAS can offer that.

3. The problem is not only to make supervisors aware of this but to get them to start planning for the future by scheduling their personnel for this training. So far, there have been no overt objections to the program as such. The answer one gets almost everywhere is that no one can be spared for two weeks full-time. This is much the same objection we are getting in language and area training -to-wit, "yes, it is good and necessary, but we can't spare the people."

4. We believe that we should continue every effort to persuade the Clandestine Services that participation in such a program is significantly important to them. It is therefore recommended that:

a. DDP and DDDP be formally advised of our position and our readiness to proceed, whenever we are called upon and whenever a sufficient number of students are provided; and

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b. That LAS with the coordination of [REDACTED] explore every avenue whereby Division Chiefs and other top supervisors can be persuaded to release people for the program at such times as best suits them.

5. In the meantime, LAS will work with C/JOT in planning for offering the IOE to a selected group of JOTs. The Senior Seminar on Overseas Effectiveness, scheduled for November 3-6 will be planned for in any case.

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NO CHANGE in Class. ☐

☐ DECLASSIFIED

Class. CHANGED TO: TS S (C)

DDA Memo, 4 Apr 57

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Date: 5 Jan 78 By: 022

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